

November, 2011

Announcement of Relocation of Head Office Building

First and foremost, we would like to extend our sincere gratitude for your continued interest in and cooperation with our business activities.

We are pleased to announce that the rebuilding of our head office building in Tsukiji since 2009 is scheduled to be completed at the end of November this year, and we are moving to the new building in early December.

Plant & Environment Hq. and other departments located at Nishi-Kasai will also move to Makuhari before the end of this year, starting the operation as the Company's Makuhari Center.

We are determined to exert our best effort for the development of our business to meet your expectations, and we ask your continued support and patronage.

Sincerely,



Yasuhiko Katoh
President
Representative Director

1. Tsukiji Office

1) New Address

Hama-rikyu Mitsui Building
6-4, Tsukiji 5-chome, Chuo-ku, Tokyo 104-8439, Japan

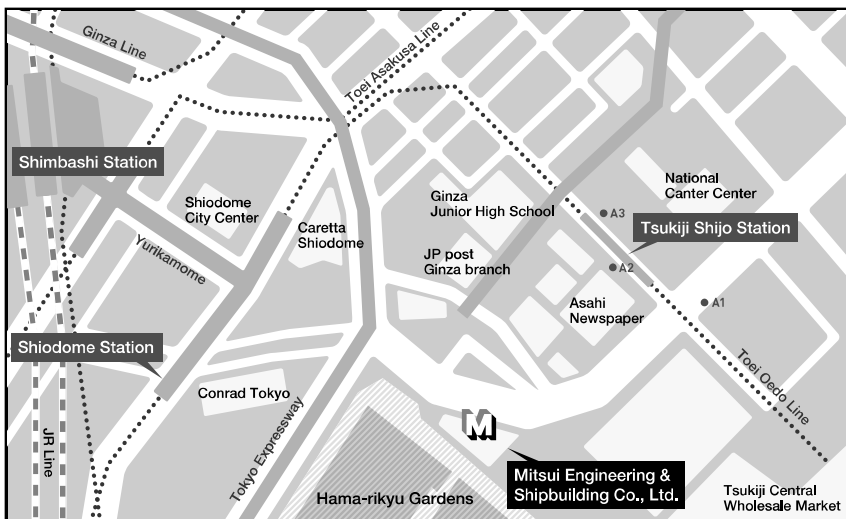
2) Telephone and Facsimile Number

Please refer to the attached list.

3) Date of Start of Operation

December 5, 2011 (Monday)

Map of Tsukiji Office



Access via Public Transportation
10 minutes walk from Shimbashi Station of JR Line
10 minutes walk from Shimbashi Station of Tokyo Metro Ginza Line
10 minutes walk from Tsukiji Station of Tokyo Metro Hibiya Line
8 minutes walk from Shimbashi Station of Toei Asakusa Line
4 minutes walk from Tsukiji-Shijo Station of Toei Oedo Line

Please come to the Reception Desk of the Company on the 1st Floor.

2. Makuhari Center

1) New Address

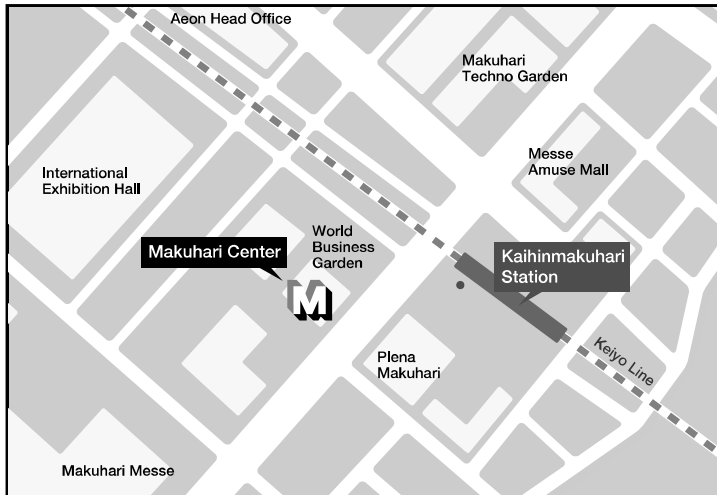
World Business Garden Marive East

6-1, Nakase 2-chome, Mihama-ku, Chiba City, Chiba 261-7128

2) Telephone & Facsimile Number and Date of Start of Operation

Please refer to the attached list.

Map of Makuhari Center



Access via Public Transportation
2 minutes walk from Kaihin-Makuhari
Station of JR Keiyo Line

Please come to the Reception Desk of the
Company on the 28th Floor.

Attachment

List of Telephone and Facsimile Number of Each Department at Tsukiji office

List of Telephone & Facsimile Number and the Date of Start of Operation of Each
Department at Makuhari Center

(Attachment)

List of Telephone and Facsimile Number of Each Department at Tsukiji office

Department	New Phone No.	New Facsimile No.
Corporate Auditor's Staff	+81(0)3-3544-3001	+81(0)3-3544-3023
Corporate Planning Dept.	+81(0)3-3544-3070	+81(0)3-3544-3036
Auditing Dept.	+81(0)3-3544-3402	+81(0)3-3544-3036
Personnel & General Affairs Dept.		
Personnel Group	+81(0)3-3544-3154	+81(0)3-3544-3050
Secretariat	+81(0)3-3544-3001	+81(0)3-3544-3023
Legal Dept.	+81(0)3-3544-3142	+81(0)3-3544-3050
General Affairs Group	+81(0)3-3544-3133	+81(0)3-3544-3050
Finance & Accounting Dept.		
Finance Group	+81(0)3-3544-3225	+81(0)3-3544-3038
Accounting Group	+81(0)3-3544-3210	+81(0)3-3544-3038
Procurement Dept.	+81(0)3-3544-3188	+81(0)3-3544-3020
Production Improvement Promotion Dept.	+81(0)3-3544-3550	+81(0)3-3544-3036
IR Dept.	+81(0)3-3544-3075	+81(0)3-3544-3038
Public Relations Dept.	+81(0)3-3544-3147	+81(0)3-3544-3038
Export Control Dept.	+81(0)3-3544-3486	+81(0)3-3544-3038
Environment & Safety Control Dept.	+81(0)3-3544-3115	+81(0)3-3544-3050
Business Development & Innovation Hq.		
Business Development Planning Dept.	+81(0)3-3544-3280	+81(0)3-3544-3982
Biomass Project Dept.	+81(0)3-3544-3285	+81(0)3-3544-3982
NGH Project Dept.	+81(0)3-3544-3193	+81(0)3-3544-3982
LIB Project Dept.	+81(0)3-3544-3359	+81(0)3-3544-3982
Maritime Solution Dept.	+81(0)3-3544-3890	+81(0)3-3544-3982
Corporate Marketing & Business Coordination Hq.		
Marketing Coordination Dept.	+81(0)3-3544-3940	+81(0)3-3544-3125
Overseas Project Dept.	+81(0)3-3544-3942	+81(0)3-3544-3125
Research & Development Hq.		
Technical Coordination Dept.	+81(0)3-3544-3246	+81(0)3-3544-3125
R&D Planning Dept.	+81(0)3-3544-3245	+81(0)3-3544-3125
Intellectual Property Dept.	+81(0)3-3544-3220	+81(0)3-3544-3026
Ship & Ocean Project Hq.		
Planning & Administration Dept.	+81(0)3-3544-3318	+81(0)3-3544-3031
Planning & Administration Group	+81(0)3-3544-3185	+81(0)3-3544-3031
Business Development Dept.	+81(0)3-3544-3345	+81(0)3-3544-3031
Ship & Ocean Project Sales Dept.	+81(0)3-3544-3062	+81(0)3-3544-3031
Research & Development Dept.	+81(0)3-3544-3501	+81(0)3-3544-3031
Basic Design Dept.	+81(0)3-3544-3501	+81(0)3-3544-3031
Naval Ship Subdivision		
Naval Ship & Governmental Ship Sales Dept.	+81(0)3-3544-3390	+81(0)3-3544-3031
Naval Ship Engineering Dept.	+81(0)3-3544-3411	+81(0)3-3544-3031

Department	New Phone No.	New Facsimile No.
Steel Structure & Logistic Systems Hq.		
Planning & Administration Dept.	+81(0)3-3544-3663	+81(0)3-3544-3040
Business Development Dept.	+81(0)3-3544-3687	+81(0)3-3544-3040
Infrastructure Business Dept.	+81(0)3-3544-3905	+81(0)3-3544-3040
Cranes & Systems Sales Dept.	+81(0)3-3544-3904	+81(0)3-3544-3040
Business, Engineering & Construction Dept.		
Overseas Operations Group	+81(0)3-3544-3541	+81(0)3-3544-3040
Engineering Group	+81(0)3-3544-3545	+81(0)3-3544-3040
Machinery & Systems Hq.		
Planning & Administration Dept.	+81(0)3-3544-3950	+81(0)3-3544-3055
Business Development Dept.	+81(0)3-3544-3043	+81(0)3-3544-3055
Diesel Engine Sales Dept.	+81(0)3-3544-3475	+81(0)3-3544-3055
Industrial & Power Machinery Sales Dept.	+81(0)3-3544-3951	+81(0)3-3544-3055
Process Equipment & Mechatronics Sales Dept.		
Process Equipment Group	+81(0)3-3544-3362	+81(0)3-3544-3055
Mechatronics Group	+81(0)3-3544-3221	+81(0)3-3544-3055
Power Electronics Group	+81(0)3-3544-3636	+81(0)3-3544-3055
Technoservice Dept.	+81(0)3-3544-3105	+81(0)3-3544-3055

List of Telephone and Facsimile Number and the Date of Start of Operation of Each Department at Makuhari Center

Department	New Phone No.	New Facsimile No.	Date of Start of Operation
Plant & Environment Hq.			
Planning & Administration Dept.	+81(0)43-351-8000	+81(0)43-351-8111	Dec. 26
Business Development Dept.	+81(0)43-351-9112	+81(0)43-351-9192	Dec. 26
Technical Development Dept.	+81(0)43-351-9113	+81(0)43-351-9192	Dec. 26
Information Systems Dept.	+81(0)43-351-9114	+81(0)43-351-9193	Dec. 26
Quality Assurance Dept.	+81(0)43-351-9115	+81(0)43-351-9192	Dec. 26
Sales Dept., Plant	+81(0)43-351-8020	+81(0)43-351-8444	Dec. 26
Process Engineering Dept.	+81(0)43-351-9116	+81(0)43-351-9194	Dec. 26
Equipment Engineering Dept.	+81(0)43-351-9117	+81(0)43-351-9195	Dec. 26
Layout & Civil Engineering Dept.	+81(0)43-351-9118	+81(0)43-351-9196	Dec. 26
Project Management Dept.	+81(0)43-351-9125	+81(0)43-351-9197	Dec. 26
Construction Dept.	+81(0)43-351-9126	+81(0)43-351-9192	Dec. 26
Finance & Accounting Dept.(Makuhari)	+81(0)43-351-9140	+81(0)43-351-9205	Dec. 19
Procurement Dept.(Makuhari) Domestic Group	+81(0)43-351-9127	+81(0)43-351-9206	Dec. 19
Procurement Dept. (Makuhari) Overseas Group	+81(0)43-351-9235	+81(0)43-351-9206	Dec. 19
Steel Structure & Logistic Systems Hq. Construction Dept.	+81(0)43-351-9190	+81(0)43-351-9198	Dec. 19