## FY2008 2Q Report

(ended on 30th September, 2008)





#### Key point of FY2008 2Q

## One-time loss concentrated in the 1st half

- Accident of the crane
- Arbitration of the project in the U.K.
- Delay of the work due to the delay of the incoming steel plate
- Increase of the labor fee at the site



Impact to the 2nd half is limited

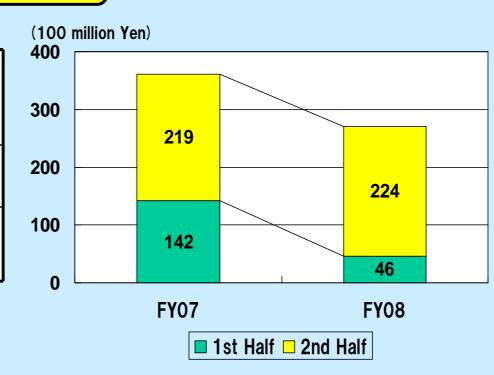


#### Key point of FY2008 2Q

#### **Comparison of the Operating Income**

(100 million Yen)

Operating Income	1st Half Actual	2nd Half Actual/Plan	Total Actual/Plan
FY07	142	219	361
FY08	46	224	270



- Ope. Income of the 1st Half decreased due to the one-time loss
- Ope. Income of the FY08 2nd half is same level as the FY07



## **Highlights**

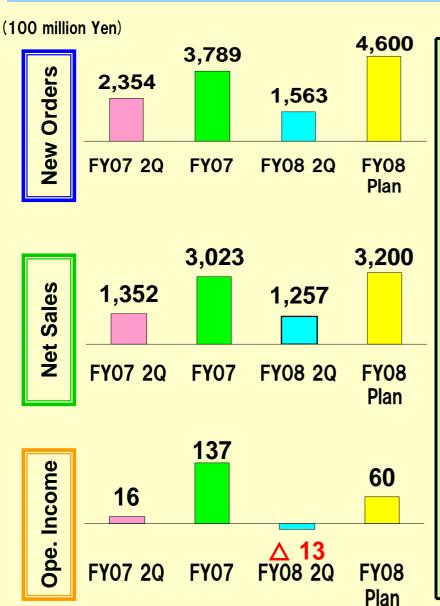
(100 million Yen)

	FY07 2Q Actual	FY08 2Q Revised Plan	FY08 2Q Actual	FY08 Original Plan	FY08 Revised Plan	FY08 Latest Plan
New Orders	4,441		3,598	8,200		8,400
Net Sales	2,908	3,000	2,858	7,100	7,100	7,100
Operating Income	142	70	46	350	300	270
Ordinary Income	129	60	43	320	270	240
Net Income	42	10	5	160	130	130

\*Revised Plan is as of 7th August, 2008



#### Highlights - Ships



## Unfavorable factor is limited to this Fiscal Year

- **ONew Orders**
- Subsidiaries are steady
  - →Upward revision of Consolidated New OrdersConsolidated 4,300 → 4,600
- Non-Consolidated continues selective New orders to maximize the profitability

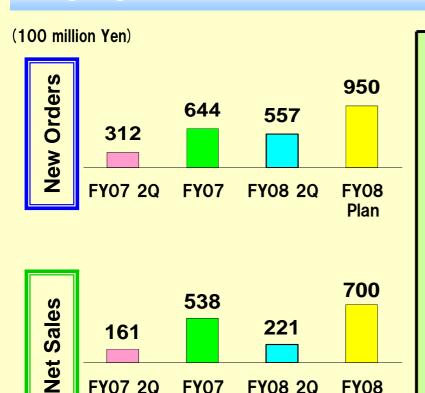
Non-	F۱	<b>/</b> 07	FYO	8 2Q	FY08 Plan		
consolidated (Ships)	New Orders	Delivery	New Orders	Delivery	New Orders	Delivery	
56BC	2 5	18	8	3		11	

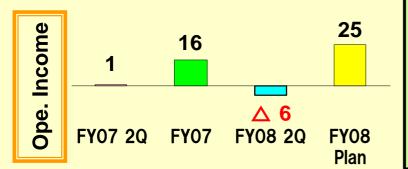
- ONet Sales / Ope. Income
- Additional cost incurred by unexpected trouble of the imported equipment
  - → Problem is already settled and the impact is limited only to this Fiscal Year



#### Highlights - Steel Structures/Construction

Plan





## Increase trend of the sales as the orders recovered

- **ONew Orders**
- New Orders of the large-size overseas civil construction
- Steady demand on the Container Crane
  - **→Upward revision of Consolidated New Orders**

Consolidated  $900 \rightarrow 950$ 

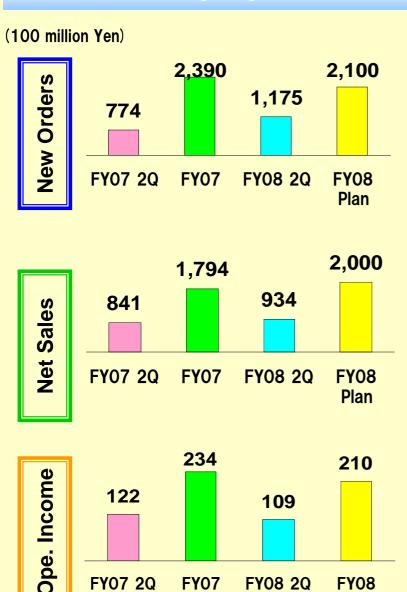
(# of Crane)	F۱	<b>1</b> 07	FY0	8 2Q	FY08 Plan		
	New Orders	Delivery	New Orders	Delivery	New Orders	Delivery	
Portainer	22	1 5	9	6	20	20	
Transtainer	87	40	15	3 1	80	77	

- ONet Sales/Ope. Income
- Sales increased by 6 Billion Yen, but increase of material and transportation cost pushed down the profit
  - →Increase of competitiveness by introducing value added products such as Hybrid Transtainer



#### **Highlights - Machinery**

Plan



## Demand on the Marine Diesel Engine Continues

#### **ONew Orders**

- Market of the Marine Diesel Engine is continuously in good shape
  - → Aims annual production of 6 Million BHP

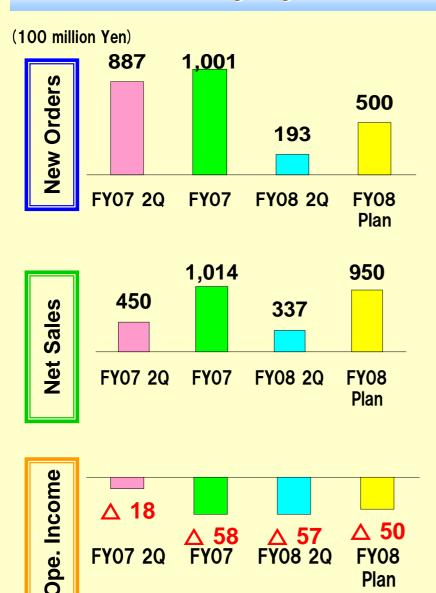
Marine		FY07		FY08 2Q			
Diesel Engine	New Orders	Delivery	Backlog Orders	New Orders	Delivery	Backlog Orders	
Units	218	179	224	102	9 2	234	

#### ONet Sales / Ope. Income

- Sales of the Marine Diesel Engine is continuously good, and demand on the service parts is growing
- Profitability of the Advanced Machinery dropped due to slow down in the market of the semiconductor and liquid crystal related business



#### Highlights - Plants



# Sales decreased due to between season of the percentage completion projects

- **ONew Orders** 
  - Decreased by 69.4 Billion Yen
    - →Try to receive large-size orders after next year
- ONet Sales / Ope. Income
- Sales decreased as the Large-size projects of petrochemical plant is in between season
- Additional cost incurred in the garbage disposal facility of the Environmental business

Net Sales (100 M Yen)	FY07	FY08 2Q	FY08 Plan
Petrochemical Plant	850	277	740
Environmental	164	60	210



#### **Consolidated Balance Sheet (Summary)**

#### (100 million Yen)

	FY07	FY08 2Q	Var.		FY07	FY08 2Q	Var.
Current Asset	(3,935)	(3,912)	(∆23)	Trade payables	1,540	1,542	2
Cash and time deposits	539	523	Δ 16	Advances from customers	1,304	1,461	157
Receivables	1,284	1,167	Δ 117	Others	2,515	2,459	△ 56
Marketable securities	65	32	Δ 33	Liabilities Total	(5,359)	(5,463)	(104)
Work in progress	891	1,244	353	Common stock	444	444	0
Other current assets	1,157	946	Δ 211	Capital surplus	182	182	0
Fixed Assets	(3,180)	(3,206)	(26)	Retained earnings	523	485	△ 38
Property, plant and equipment	1,927	2,049	122	Treasury stock	Δ6	Δ6	0
Intangible Assets	161	141	Δ 20	Valuation and translation adj.	370	313	△ 56
Investment securities	687	584	Δ 103	Minority interests	243	236	Δ7
Others	406	432	26	Net Assets	(1,756)	(1,655)	(Δ101)
TOTAL	7,115	7,118	2	TOTAL	7,115	7,118	2



#### **Consolidated Income Statement (Summary)**

(100 million Yen)

	FY0	7 2Q	FY0	8 2Q	Vor
	Amount	%	Amount	%	Var.
Net Sales	2,908	(100.0%)	2,858	(100.0%)	△ 50
Cost of Sales	2,566		2,596		
Gross Profit	341		263		
Selling, General and Admin. Exp.	200		217		
Operating Income	142	(4.9%)	46	(1.6%)	△ 96
Other Income	42		37		
Other Expenses	54		40		
Ordinary Income	129	(4.4%)	43	(1.5%)	△ 86
Extraordinary Income	0		0		
Extraordinary Losses	36		22		
Income Before Income Taxes and Minority Interest	93	(3.2%)	21	(0.7%)	Δ 72
Income Taxes - Current	32		44		
Income Taxes - Deferred	11		△ 37		
Minority Interest	7		8		
Net Income	42	(1.5%)	5	(0.2%)	△ 37



# 2Q Consolidated / Non-Consolidated New Orders and Net Sales





# FY Consolidated / Non-Consolidated New Orders, Net Sales and Backlog Orders





#### **2Q Consolidated Segment Information**

(100 million Yen)

		FY07 2Q			FY08 2Q	
	New Orders	Net Sales	Ope. Income	New Orders	Net Sales	Ope. Income
Ships	2,354	1,352	16	1,563	1,257	△13
Steel	312	161	1	557	221	Δ6
Machinery	774	841	122	1,175	934	109
Plants	887	450	△18	193	337	△57
Other	114	104	21	110	109	13
Total	4,441	2,908	142	3,598	2,858	46



#### **FY Consolidated Segment Information**

(100 million Yen)

	Ne	ew Orde	ers	N	let Sale	S	Ope. Income			
	FY07 Actual	FY08 Original Plan	FY08 Latest Plan	FY07 Actual	FY08 Original Plan	FY08 Latest Plan	FY07 Actual	FY08 Original Plan	FY08 Revised Plan	FY08 Latest Plan
Ships	3,789	4,300	4,600	3,023	3,200	3,200	137	100	80	60
Steel	644	900	950	538	700	700	16	25	25	25
Machinery	2,390	2,050	2,100	1,794	2,000	2,000	234	200	220	210
Plants	1,001	700	500	1,014	950	950	△58	0	△50	△50
Other	231	250	250	223	250	250	32	25	25	25
Total	8,054	8,200	8,400	6,592	7,100	7,100	361	350	300	270

\*Revised Plan is as of 7th August, 2008



#### **Consolidated Cash Flow**

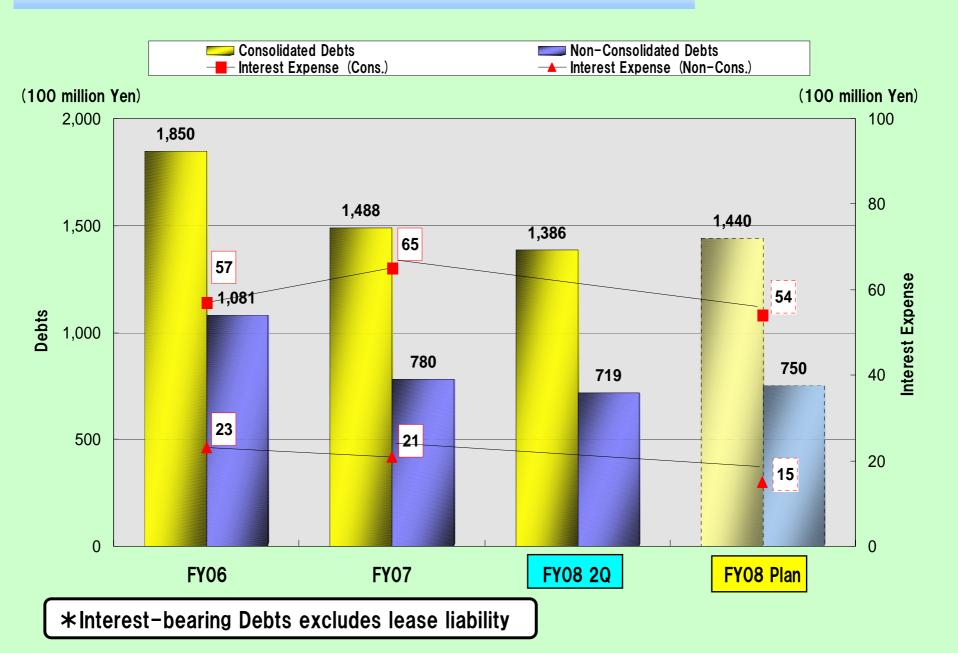
(100 million Yen)

	FY07 2Q	FY08 2Q	FY07 Actual	FY08 Original Plan	FY08 Latest Plan
Operating Cash Flow	△119	△83	483	180	20
Investing Cash Flow	△258	42	△180	△340	△180
Financing Cash Flow	△68	△124	△370	70	△50
Interest-bearing Debts	1,849	1,386	1,488	1,590	1,440

\*Interest-bearing Debts excludes lease liability



#### Interest-bearing Debts and Interest Expense





#### **Appendix**

#### **Consolidated Segments**

(100 million Yen)

**New Orders** 

Net Sales

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Segment	FY06 2Q	FY07 2Q	FY08 2Q
Ships	1,625	2,354	1,563
Steel	208	312	557
Machinery	1,367	774	1,175
<b>Plants</b>	292	887	193
Other	136	114	110
Total	3,628	4,441	3,598

FY08 Plan		
	4,600	
	950	
	2,100	
	500	
	250	
	8,400	

Segment	FY06 2Q	FY07 2Q	FY08 2Q
Ships	1,121	1,352	1,257
Steel	221	161	221
Machinery	1,101	841	934
<b>Plants</b>	152	450	337
Other	144	104	109
Total	2,739	2,908	2,858

FY08	Plan
	3,200
	700
	2,000
	950
	250
	7,100

Segment	FY06 2Q	FY07 2Q	FY08 2Q
Ships	6,916	9,221	8,654
Steel	555	567	853
Machinery	2,056	1,574	2,462
<b>Plants</b>	1,635	1,947	1,310
Other	54	49	48
Total	11,216	13,359	13,327

FY08	Plan
	10,022
	763
	2,350
	995
	48
	14,178



#### **Appendix**

#### Non-Consolidated Segments

(100 million Yen)

New Orders

Net Sales

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Segment	FY06 2Q	FY07 2Q	FY08 2Q
Ships	444	1,151	493
Steel	92	152	437
Machinery	481	617	904
Plants	212	666	54
Other	21	24	15
Total	1.248	2,609	1.903

FY08 Plan	
	1,000
	700
	1,500
	350
	50
	3,600

Segment	FY06 2Q	FY07 2Q	FY08 2Q
Ships	490	465	446
Steel	119	88	114
Machinery	435	640	662
Plants	104	394	281
Other	41	17	15
Total	1,189	1,603	1,518

FY08 Plan	
1,400	
	450
	1,500
	800
	50
	4,200

Segment	FY06 2Q	FY07 2Q	FY08 2Q
Ships	4,100	5,246	5,379
Steel	384	341	691
Machinery	1,310	1,342	2,121
Plants	1,594	1,730	1,029
Other	5	12	11
Total	7,393	8,670	9,231

FY08	Plan
	4,875
	613
	1,881
	795
	12
	8,176



#### Other Information



(100 million Yen)

Main
Subsidiary
New
Orders/
Net Sales

	FY07		FY07 2Q		FY08 2Q		FY08 Plan	
Company	New Orders	Net Sales	New Orders	Net Sales	New Orders	Net Sales	New Orders	Net Sales
MODEC	1,268	1,440	1,061	729	975	641		1,400
BWSC	254	188	19	89	80	123		260

(100 million Yen)

Cap. Ex. And Others

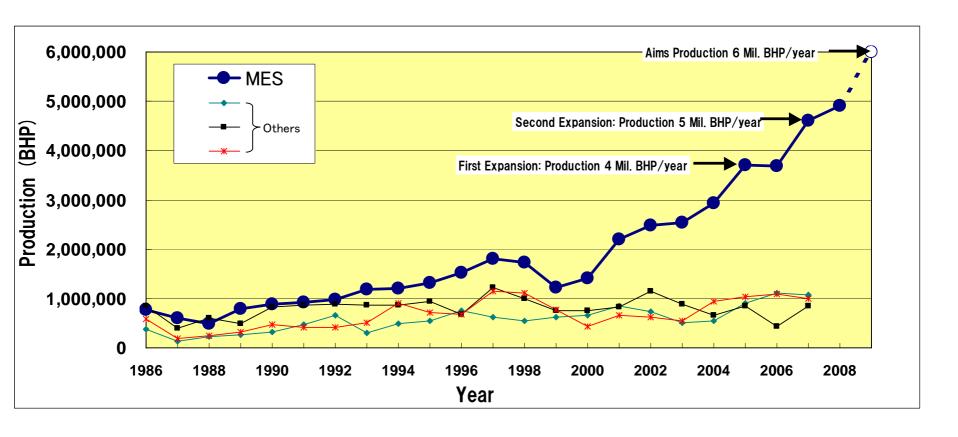
	FY	07	FY07 2Q		FY08 2Q		FY08 Plan	
	Consol.	Non- Consol.	Consol.	Non- Consol.	Consol.	Non- Consol.	Consol.	Non- Consol.
Cap. Expenditure	136	72	79	23	72	48	210	135
Depreciation	106	53	52	26	65	28		
R&D	47	47	16	15	33	28	70	60

	FY07		FY07 2Q		FY08 2Q		FY08 Plan	
	Consol.	Non- Consol.	Consol.	Non- Consol.	Consol.	Non- Consol.	Consol.	Non- Consol.
# of Employees	9,910	3,716	9,791	3,795	10,332	4,386		





#### Output of Marine diesels by Japanese Manufacturers



Based on KP database till year 2007. The dotted line is based on our forecast.



### **Appendix**

#### Break Down of Ships (FY08 2Q)

(Ship)

Type of Ships	New Orders	Delivery	Backlog Orders
LNG	0	0	1
Tanker	0	3	12
(VLCC)	0	0	7
Bulk Carrier	8	4	90
(Handy Max BC)	8	3	74
Other	0	1	9
合 計	8	8	112